



Boss reflects on command

During a rare few moments of quiet time a few days before his change of command ceremony, the COMMANDO asked Col. David Scott, 16th Special Operations Wing commander, to reflect on his past two years in command.

COMMANDO: What are some of the things you've learned as commander of the 16th Special Operations Wing?

Col. David Scott: *Three things: 1. Sleep is a highly overrated commodity. 2. Wing commanders can't fly as much as they'd like. 3. When it's their job, a person can deal with 50 times more paperwork than they think they can.*

Seriously, in this job I've learned that the power of the 16th SOW is in the team effort. Until you have a job that makes you notice how important each piece of the mission is, you tend to focus very narrowly. Unit cohesion is great, but we won't win any wars unless we can wire all of those great units into a cohesive team. This is critical within the wing, between other Air Force elements and among the joint community.

COMMANDO: Now that your two-year assignment here is winding down, did you have any expectations of the position that changed during the course of your tenure?

Colonel Scott: *I didn't come in with any expectations really. I was surprised to get this job after being an [Air Combat Command] group commander in Panama. I didn't know much about the wing since all of my time in SOF has been in overseas groups. I spent the first year here listening and watching. I spent the next six months considering changes. The*

See **FAREWELL**, Page 10

Wing 'Excellent' during ORI



Photo by Tech. Sgt. Ray Nelson

An MH-53J/M Pave Low helicopter from the 20th Special Operations Squadron is refueled on its way to the deployed location during the Operational Readiness Inspection. The 16th Special Operations Wing started the ORI in April with a test of its ability to survive and operate. June 4, the ORI continued with a test of the wing's deployment capability. For more information about the ORI, see pages 3, 4, 6 and 14.

News



Sky saviors

A 16th Special Operations Squadron flight crew assists disoriented civilian pilot
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Holiday

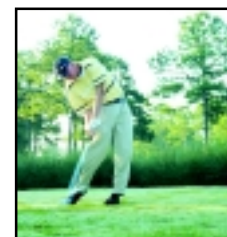


Holiday hours

Many base agencies will alter hours in observance of Independence Day

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Sports



Golf tournament

Golfers swing into Gator Lakes tournament

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VIEWPOINTS

Open Line

The Commander's Open Line is your direct line to me for questions or suggestions about subjects of concern to the Hurlburt Field community.

To receive a response, leave your name, unit and telephone number. Open lines of general interest will be printed in the **COMMANDO**.

Others will be answered by letter or phone call.

Remember, the quickest and most efficient way to resolve a problem is to talk directly to the agency responsible.

This gives them an opportunity to help you, and perhaps improve their process.

However, if you're not satisfied with the answer you receive, feel free to give me a call at 884-OPEN (6736), or e-mail your concerns to commando@hurlburt.af.mil.



Col. David Scott
Commander, 16th SOW

Reservation policy

Comment: I was given a reservation number from the Commando Inn yesterday and told to call back today to confirm, but I had a room for Friday through Sunday nights. When I called today, there wasn't any space available. According to them, the policy is to hand out an infinite number of reservations and whoever calls to confirm gets the reservation. To me, a reservation number means you have a room. I'd like more clarification.

Response: Good point. Billeting doesn't assign space-available rooms more than 24 hours in advance. When you call before that time you're just adding your name to a waiting list. We've discussed the terminology we use and agree that we should stop using the term "reservation" when folks sign up in advance for Space-A. A room will only be "reserved" after 2 p.m. the day before arrival.

Goodbye gator

Comment: I can't believe you killed that gator on Cruz Drive – that's terrible! I for one have been watching him grow for the last three or four years, and never saw him bother anyone. And no, I didn't feed him. Why couldn't he just have been moved to our swamp if he was such a "nuisance?" I could have understood it had he actually attacked someone, but he never did that, as far as I know. And being a Safety person, I know stuff. Gators have rights too you know. All living things do. And then to tell us "they" sold the meat and hide – how crude and rude. Why do we have to go kill stuff right away? The poor guy had a good 20+ years of life left.

Reply: I was sorry to see him go also.

Unfortunately, this particular fellow had lost his natural fear of humans.

Despite appearances, the trapper we employed told us it was the most aggressive gator he'd ever encountered.

We couldn't leave him loose on the base, and the State of Florida doesn't allow the relocation of "nuisance alligators" over four feet in length. (I'm told this is because the bigger animals are too mobile – a large gator relocated to a swamp north of Hurlburt Field could be found in the East Bay in a matter of days.)

Bottom line here is that we are trying to maintain a fragile balance between nature and public safety and feeding gators upsets that balance.

We ask again that everyone respect the base ban on feeding wild animals.

FAC memorial

Comment: The dedication of

the Forward Air Controller memorial to the 219 men who gave their lives serving the nation meant more than words can express to me and my three children. As the widow of James Kindel, my family was proud to be able to attend and meet others to share our feelings about the era. Thanks to all who contributed in any way, it meant a lot to us.

Reply: It's our honor and responsibility to salute the legacy of those who have sacrificed so much. It was a pleasure to add the memorial to the Air Park, and we thank you for the kind words and your participation. All of our veterans and their families remain forever a part of the larger military family and are always welcome at Hurlburt Field.

Thanks also to the members of the FAC memorial committee and the men and women from many organizations around the base who prepared the site and supported the dedication ceremony.

Bad image

Comment: Recently I saw an Air Force government vehicle with an individual in uniform pass a school bus that was unloading children off base. The bus had its lights on and the sign out and the government vehicle blasted right by. I think it puts a bad image out there for the Air Force when we don't respect the safety of little children.

Reply: Your note is right-on and the license plate number you provided led us quickly to the responsible party. It's important that we all respect the laws on and off duty, and even more important to use common sense where the safety of children is concerned. Thanks for the call and for giving us enough information to track down the offender.



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www.hurlburt.af.mil

NEWS

AFSOC National Guard unit helps keep aircraft flying during ORI

Story and photos by
Airman Sam Taylor
Public Affairs

Fourteen members of the 193rd Special Operations Wing came to Hurlburt Field this month to fill in positions left under-manned during the Operational Readiness Inspection.

The 11 fuels and three transportation airmen, of the only National Guard unit assigned to Air Force Special Operations Command, based in Harrisburg, Pa., helped refuel aircraft and move people around base during their stay.

"[The operation] was a tremendous success," said Senior Master Sgt. Samuel Varnicle, fuels superintendent for the 193rd SOW. "It was a win-win situation for both the 16th and the 193rd. We were able to help the 16th and take some of the burden off its people, and it



(top right): Tech. Sgt. Gary Lautsbaugh, 193rd Special Operations Wing and Senior Airman Joseph Snyder, 16th Supply Squadron, off-load fuel from a commercial truck.
(above): Tech. Sgt. Scott Carter, 193rd SOW, runs laboratory analysis of the off-loaded fuel.

was a great training exercise for the 193rd troops. It shows how the 193rd and the 16th can work hand-in-hand."

It took very little to show the 193rd troops the ropes, said Master Sgt. Joseph Brumbaugh, fuels operations superintendent for the 16th Supply Squadron fuels management flight.

"They walked in the door, we gave them an orientation of the flightline, and they were driving trucks immediately, taking care of aircraft," he said. "They gave a fantastic performance. They're probably one of the best, if not the best National Guard unit I've ever worked with in 24 years of doing this job."

The 193rd completely paid for the temporary duty, and the support provided by the visitors helped lighten the load on the 16th SOW fuels airmen significantly.

"With their help, we started out on 12-hour shifts, and later were able to revert back to regular eight-hour shifts," said Sergeant Brumbaugh. "It would have taken 12 to 16 hour days for everybody to take care of the operation without the help of the 193rd," he said.

The 193rd goes TDY with the 16th SOW often, and coming to Hurlburt Field makes Florida's Special Operators aware of their AFSOC cohorts.

"I want people to know the 193rd exists," said Sergeant Varnicle. "I want them to know who we are and what we do, and that we're always up to the task."

Sergeant Brumbaugh agrees.

"They're a part of us," he said. "They're AFSOC."

Spotlight on ...



**Tech. Sgt.
Charles King**

Name: Charles King

Rank/Duty Title: Technical sergeant/NCO in charge of the intelligence operations division

Organization: 720th Special Tactics Group

Hometown: Chiefland, Fla.

Hobbies: Scuba diving, camping and skiing

Contribution to the mission: Sergeant King is an intelligence specialist and individual mobilization augmentee who has been on extended active duty with the 720th Special Tactics Group since November 2000. He's the first NCO in charge of the intelligence operations division and provides needed depth, expertise and experience to a small, three-man shop. As the NCOIC, he's responsible for a team that provides ground combat oriented intelligence to team, squadron and group people. The sergeant is a recognized expert in intelligence systems and has been instrumental in ensuring group software and hardware is properly employed and maintained.

(Editor's note: The COMMANDO highlights airmen, junior NCOs, company grade officers, Department of Defense civilians and volunteers in units who do a great job. All supervisors are encouraged to use this recognition program. Call the 16th Special Operations Wing Public Affairs Office at 884-7464 for more information.)

Support from rear helps wing earn 'Excellent' ORI score

by **2nd Lt. Rosemary Heiss**
Public Affairs

While many Special Operators were deployed for part of the Operational Readiness Inspection, other 16th Special Operations Wing members stayed here to maintain the wing's mission and to provide support for the deployed airmen.

"The more exciting job [during the ORI] was definitely at the deployed location," said Col. Dennis Barnett, 16th SOW vice commander, "but there was a group of motivated SOW members who stayed very active here, who were every bit as integral to making the ORI a success."

Tech. Sgt. Ralph Dalessio and Senior Airman James Hargrove, 16th Aircraft Generation Squadron, were among the rear echelon team that did whatever was necessary to keep the wing on top during the inspection.

Though much preventive maintenance precluded any major problems during the ORI, Sergeant Dalessio was called in to trouble shoot a maintenance problem on the wing's only C-130 Hercules, or slick, that flew during the ORI.

"There was a sense of urgency when the slick was here," said Sergeant Dalessio. "Even though the ORI was somewhere else, we couldn't slack off. It was a total team effort," he said of the people who worked a 14-plus hour day to get the slick, with the inspection team, airborne.

Their team displayed great attention to detail, according to Sergeant Dalessio, and without changing their normal operation, were able to produce an excellent product.

"We really didn't change our game plan," he said. "We went out there, did our job and did it safely. We always want to be 100 percent mission capable."

The maintainers weren't alone in their support from home. Staff Sgt. Angela Bibb, 16th Medical Support Squadron, helped provide the wing necessary medical support during the inspection.

She worked in the unit control center for the 16th Medical Group and provided necessary communication between the processing line and the clinic. She coordinated messages with people in public health, medical readiness, bioenvironmental engineering, immunizations and the command



Photo by Capt. Carol Kanode

Deploying members were issued bags of mobility gear, which they checked before signing out. This group "mock-deployed" during the ORI, which helped evaluators test deployment line skills.

staff. She was instrumental in communicating medical information between the medics on the line and those back in the clinic, directly impacting ORI ratings, according to 1st Lt. Joe Lyons, medical readiness flight commander.

More than 700 quiet professionals processed through the line for the ORI.

The wing's numbers showed an impressive state of medical readiness: 98.4 percent current on Physical Health Assessments, 100 percent on DNA tests, 98.2 percent on HIV, and 99.6 percent current on immunizations, Lieutenant Lyons

said. "The whole medical group supported the ORI."

Several people were critical to making sure the wing's people were deployable. Senior Master Sgt. Dwayne Paul, Master Sgt. Kyle Ingram and Tech Sgts. Michael Williams and Kevin Carmichael, 16th Mission Support Squadron, ensured 100 percent accountability of everyone deploying from the wing.

"They were proactive in making sure people were eligible to deploy," said Col. James Cox, 16th Support Group commander. "Through their consistent coordination with unit representatives, all personnel requirements were met. They also ensured the entire Personnel Deployment Function was up and running smoothly for each processing line."

Sergeant Carmichael, a deployment control center representative, provided updates to the mission leaders and researched Battle Staff manpower and personnel concerns with a sense of urgency, according to Colonel Cox.

Capt. Eugene Moore, a section commander in the 16th Operations Support Squadron, also supported the ORI by doing, "whatever came up."

"The members of our UCC are high speed, low drag," he said. "They're really good at their jobs, and the folks in the [plans] mobility office are awesome! The things we do are pretty much second nature. Whatever it took to get our troops and equipment off the ground, I felt confident our team would get it done."

Wing planners also took part in the success of the ORI. Maj. Paul Barker and Capts. Bob Carlson and Dave Walsh, two of the 16th SOW Battle Staff executive officers, coordinated mission elements throughout the ORI, ensuring that all the "moving parts" of the mission were taken care of.

"The Battle Staff exec is a conduit of information," said Major Barker. "Our job was to channel incoming and outgoing information to the right people to ensure command and control worked efficiently. We helped put all the pieces of the puzzle together."

"This inspection proved to the Air Force what we already know and what our motto heralds about this wing," said Colonel Barnett. "We really are, 'One team, One fight.'"

Simulators spelled success for Operational Readiness Inspection

by **Lt. Col. Kenneth Coons**
19th Special Operations Squadron

In preparing flying crews for the second portion of the Operational Readiness Inspection, the 19th Special Operations Squadron served in its role as Air Force Special Operations Command's Joint Mission Rehearsal and Preparation Center. Aircrew from the 4th, 8th, 9th, 15th and 16th Special Operations squadrons were brought into the Mission Rehearsal and Observation Center, or

MROC, where they were able to conduct a TOPSCENE preview of their individual planned routes of flight.

TOPSCENE provided the aircrews a three-dimensional, photo-realistic database of the western United States — the area they would soon fly.

These terrain databases are constructed by combining digital terrain elevation data with sub-meter satellite imagery and standing up three-dimensional models of man-made and natural structures.

In the database all the actual ground-to-air missile and anti-aircraft threats contained in the electronic order of battle were depicted, as were "threat domes" representing the acquisition and engagement ranges of each threat.

Into this completed database, the actual planned route centerline was depicted. Aircrews observed from the MROC, as the route of flight was flown real-time.

This mission preview allowed analysis of the planned route and aircrew planners

to make necessary path refinements, as well as overall risk assessment for the entire mission.

Feedback from those observing was overwhelmingly positive, as it allowed the aircrew to "chair-fly" and familiarize themselves with their routes before actually ever stepping into the aircraft.

Planners from the 20th SOS actually used the system to make a parking plan on one of

See **SIMS**, Page 5

Look who's talking: How did you contribute to the success of the ORI?



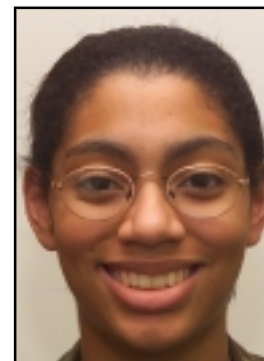
"I didn't do anything special. I just did what I've been trained to do my whole career, and that's to be ready to go at a moments notice."

Master Sgt. Fabian Thomas,
16th Comptroller Squadron



"I was able to provide the staff guidance during some critical times where more senior leadership was needed elsewhere."

Maj. Joel Martin,
16th Special Operations Wing



"I worked in the personnel readiness flight producing contingency exercise deployment orders. I also worked on the military personnel flight processing line."

Senior Airman ShaTara Sanguarn,
16th Mission Support Squadron

the airfields by setting down scaled models of MH-53 Pave Lows and measuring rotor tip clearances from buildings located on the airfield.

Videotapes were also made of all the fly-throughs so squadron members could take and use them during the ORI deployment.

Additionally, the 19th SOS hosted a command and control planning exercise attended by Brig. Gen. Richard Comer, AFSOC vice commander, Col. David Scott, 16th Special Operations Wing commander, and all aircraft mission commanders from each squadron.

During the exercise, ORI crews flew the actual planned ORI routes in the AC-130U and MC-130E simulators, as well as the actual synchronization of events. These aircrews and role players from all the other 16th SOW aircraft ran the execution checklists and mission real-time, making all the necessary radio calls that would be heard in the joint operations center.

The exercise allowed senior leadership and the mission commanders to discuss critical decision points throughout the course of the mission. Additionally, observers were able to view the flight profiles of the two simulators within the TOPSCENE data base as they flew their individual routes.

"This is the first time we've brought a full team together to rehearse a contingency mission," Colonel Scott commented. "The event was promising, but we still have a lot of work to do. One day, we'll be able to run crews and command elements through an electronic battle that has the look and feel of the real thing. They'll step out of the box soaked with sweat and exhausted. And they'll be better prepared for combat. Simulation technology is going to revolutionize the way we do business in the next 10 years."

Finally, the 19th SOS deployed a portable TOPSCENE system to two deployed sites, along with personnel support from the 16th Operations Support Squadron's intelligence division and Lockheed Martin Information Systems contracting support. This deployed capability allowed air and ground planners and people to conduct detailed planning analysis of the areas of operations from both an air and ground perspective—building upon the earlier preparations of the mission preview and command and control planning exercise accomplished within the 19th SOS.

Maintainers contributions lead to ORI success

by **Staff Sgt.
André Nicholson**
Public Affairs

As pilots prepared to take off for the 2001 Operational Readiness Inspection, the crews that maintain the aircraft were already on site awaiting their arrival.

Several units within the 16th Logistics Group deployed and contributed to the overall success of the inspection.

Two of those units, the 16th Helicopter Generation Squadron and the 16th Aircraft Generation Squadron in conjunction with other units in the logistics group deployed more than 200 people along with eight MH-53J/M helicopters and 10 C-130 aircraft in support of the ORI.

With a mission of inserting, extracting and providing combat search and rescue support, 16th HGS departed June 8.

"I think it's a sign of our success to get eight helos all the way across the continent, arrive there, carry out the mission successfully and then come all the way back with no problems," said 2nd Lt. Tim Colyer, 16th HGS sortie generation flight commander.

The helicopter maintainers are accustomed to deployments because the squadron supports about four or five temporary duty assignments per month, according to Senior Master Sgt. Mark Fleming, 16th HGS sortie generation flight superintendent.

Although the living conditions weren't the greatest, (they slept on cots inside a hangar) there weren't any complaints from the crew, Lieutenant Colyer said. The ORI provided a real world training environment for the deployed maintainers, he added.

Along with sleeping in a hangar the crew had to endure intense heat and extended work hours, but Lieutenant Colyer stressed the dedication of the maintainers was unwavering.

Everyone should know, "the

H-53 team is the hardest and most capable working group you'll ever meet," he added.

During the inspection, one of the Pave Low helicopters had a hydraulic failure and had to land five hours away from the deployment site.

The maintainers drove to the aircraft, had it fixed and ready to fly within an hour and a half, Sergeant Fleming said.

Lieutenant Colyer said he is pleased with what was accomplished during the exercise and there are no disappointments. "Now that this is over there should be no doubt in anybody's mind the readiness of the Pave Low helicopter generation team."

The AC-130U gunship maintenance team's leadership was also extremely proud of their efforts during the inspection. "I think we did an outstanding job. We were 20 for 20 with aircraft launches, had no safety violations, and all the units came together to accomplish the mission," said Senior Master Sgt. Thomas Hansen, 16th AGS, 4th Aircraft Maintenance Unit superintendent.

"It was a real world experience for the unit because that's what we'd be doing in a real situation, all the logistics group units were working together to get the job done, from supply to transportation to contracting," Sergeant Hansen said.

The younger airmen expressed how the senior leadership allowed them to do their job and everyone from crew chiefs to the specialists knew what to do, got it done safely, and most importantly they were ready to do it, Sergeant Hansen added.

The gunship maintainers were on 12-hour shifts and although they were only required to be on duty for aircraft launch or recovery, everyone wanted to be there during both. Sergeant Hansen said, "We took the best of the best."

Do Something Good For Tomorrow
RECYCLE TODAY!

Flightcrew brings pilot out of clouds

by **Ian Stern**
Public Affairs

Usually when the Federal Aviation Administration calls the wing, they are responding to a call from a citizen who wants to know why we are flying in a certain area, late at night.

However, recently the wing public affairs office got a call from Lt. Col. Suzanne Shrimpton, Air Force representative to the FAA for the northwest mountain region office in Renton, Wash. Colonel Shrimpton was trying to locate a C-130 Hercules military crew that was flying in the Denver Air Route Traffic Control Center's air space June 13 at approximately 8:30 p.m. She had a call sign, WHIM 69; a pilot's name, Towns; approximate time and date of flight.

According to Colonel Shrimpton, there was a small, single-engine civilian aircraft under visual flight rules experiencing unintentional and unavoidable instrument weather conditions while in mountainous terrain southwest of Alamosa, Colo., and the C-130 crew came to its assistance.

Capt. Jason Towns, Aircraft Commander, with a crew of four 16th Special Operations Squadron members, were flying from Hurlburt Field to Nellis AFB, Nev. They were operating a "Slick," a 16th SOW C-130E Hercules, to deliver aircraft parts during a recent wing deployment, when they overheard a conversation between a civilian pilot and an air traffic controller from Denver's ARTCC. The pilot's voice was that of Charlie Higgins, a Hoover, Colo. agronomist who was piloting the small aircraft.

"The gist of talk back and forth was that Mr. Higgins' aircraft was in a cloud bank and he was unable to see," said Capt. James Mott, navigator. "He was panicking and Jason tried to calm him and help him out of a bad situation."

"The situation was getting worse," explained Tech. Sgt. Daryl Cesal Jr., flight engineer. "The Piper was accumulating ice on its wings, and absolutely unable to maintain a safe altitude."

See **TROUBLE**, Page 8

Sound of Independence, Fourth of July hours

Facility	Today	Wednesday
Autopride/Class Six/Shoppette	Normal hours	Normal hours
Barber shop	Normal hours	11 a.m.-5 p.m.
Burger King	Normal hours	10 a.m.-4 p.m.
Child development center	Normal hours	Closed
Commissary	Normal hours	Closed
Community center	Normal hours	Closed
Enlisted hooch	Normal hours	Closed
Fitness center	5 a.m.-6 p.m.	8 a.m.-6 p.m.
Gator Lakes Golf Course	Normal hours	Normal hours
Health and wellness center	6 a.m.-6 p.m.	Closed
Hurlburt Lanes	Normal hours	Closed
ITT Tickets and Tours	Normal hours	Closed
Main exchange	Normal hours	11 a.m.-6 p.m.
Main exchange concessions	Normal hours	Closed
Main Exchange Food Court	Normal hours	Closed
Mini Mall	Normal hours	Closed
Library	Normal hours	Closed
Lodging	Normal hours	Normal hours
Marina	Normal hours	Normal hours
Oasis Café	Open for lunch only	Normal hours
Officers' hooch	Normal hours	Closed
Outdoor recreation	Normal hours	Normal hours
J.R. Rockers	Normal hours	5-9 p.m.
Skills development center	Normal hours	Closed
The Reef	Normal hours	6 a.m.-1 p.m., 4-6:30p.m.
The Soundside	Normal hours	Closed
Velocity Subs	Normal hours	Closed
Youth center	Normal hours	Closed

TROUBLE
Continued from Page 7

“Mr. Higgins was headed toward Alamosa when bad weather must have engulfed him,” said Captain Towns. “To be honest, I didn’t think there was much hope for him. He couldn’t see anything, and the accumulating ice forced him from his planned altitude of 14,500 feet to as low as 11,000 feet above sea level. The mountains on both sides of him were as high as 15,000 feet. I remember the first time in flight school when I flew into actual instrument conditions and lost all my visual clues. It was an unforgettable experience – and this guy was only a private pilot, with minimal instrument training.”

“Mr. Higgins’ voice was getting shakier each second,” added Staff Sgt. Leo Saunders III, loadmaster.

“We all thought his aircraft wouldn’t make it out of the clouds safely. If nothing else, I wanted to let him know he had someone to talk to. I felt pretty bad for him and his situation. He wasn’t able to correctly interpret his instruments and was getting overly excited, especially when his iced wings forced him so low

that he could no longer hear Denver Center,” explained Captain Towns.

“When he realized he was in a bad situation, he wanted to turn around and go back home, but couldn’t. Because he was amidst the Rocky Mountains, he had lost radio contact with the Denver ARTCC. I jumped in and became a relay between the air traffic controller and the civilian pilot,” said the 16th SOW aircraft commander.

There was a bit of humor during this entire situation. “When Denver Center realized we were able to pass information to the disoriented pilot, the controller asked us if we could fly in an orbit in an attempt to stay in contact. We looked at each other, and I answered ‘Roger,’” said Captain Towns. The whole Spectre crew smiled, as they’ve had plenty of practice flying left-handed orbits.

A letter from the Air Traffic Manager of the Denver Center said, “Owing much to the efforts of the crew of WHIM 69, the VFR aircraft was able to make a successful landing at Taos, N.M.”

In a telephone conversation with Mr. Higgins, he passed on his appreciation to the crew and said, “That crew did a great job!”

Mission protection measures increased, put on SIPRNET

by 2nd Lt. Rosemary Heiss
Public Affairs

The 16th Special Operations Wing force protection cell is developing a secure Web site for mission protection that may fast become a prototype for other Air Force units.

Realizing a need to consolidate mission security information, the wing's force protection officer, Capt. Brenda Cartier, and the wing force protection intelligence officer, 1st Lt. Lisa Jalbert, are creating a classified network (SIPRNET) site that contains information necessary to keep critical information out of the hands of enemies. They coined the term "Mission Protection" because the scope of their efforts goes beyond force protection and includes many layers of



security that protect the entire mission.

After identifying two deficiency in the wing's current mission pro-

tection, the officers began to develop a tool for their own use to overcome the shortfalls – redoubling information gathering efforts and focusing primarily on force protection, while under-emphasizing other security measures such as computer security, information security and operations security.

"You could have the greatest force protection plan in the world," said Captain Cartier, "but it doesn't matter if the enemy knows about your mission through other means."

Targeted to mission commanders and planners, the site guides visitors to mission protection issues, and highlights all the essential security elements. The site is being designed as a user-friendly, one-stop source of information, according to Lieutenant Jalbert.

"It's going to contain basic mission protection information," she said. "It'll take the mystery out of mission protection; it's education at the simplest level."

Since they began developing the site, with the help of Jim Graham, a wing intelligence contractor, other units on base have expressed interest in having access, so the site will be available on the SIPRNET through the Hurlburt Field SIPRNET home page.

The officers briefed wing and Air Force Special Operations Command leaders about the Web site, and received positive feedback and encouragement to expand their efforts.

They'd like to integrate information from other AFSOC units in order to develop a worldwide database of Special Operations mission protection information.



Photo by Airman Sam Taylor

Col. David Scott, 16th Special Operations Wing commander, says goodbye.

FAREWELL

Continued from Page 1

last six months have been an intense workout ending with a huge joint readiness exercise and operational readiness exercise that would determine whether or not I'd loused up a good thing. My expectations were for a great performance and improvement in our war fighting capability. Those expectations were met.

COMMANDO: What are some of the wing's accomplishments you're most proud of?

Colonel Scott: There are many. We've expanded our focus on information operations, refined our Battle Staff procedures, improved command and control, gotten a comprehensive classified [local area network] (SIPRNET) installed, integrated within the Air Force [Air Expeditionary Force] program while keeping the opportunity to work with [United States Special Operations Command Central] forces forward, developed a world-class local combat search and rescue exercise program, introduced [United States] presence into remote regions of the former Soviet Union, begun a Weapons In-

structor School, led the Air Force in exploiting "virtual battlespace" to support our mission and created a superb force protection over-watch element. We rediscovered our ability to survive and operate in a chemical environment, enhanced the Air Park and remembered our heritage through creation of an Arnold Room at The Soundside club, won a fourth Hennessy award for great chow and performed superbly under the scrutiny of a wing Unit Compliance Inspection, [Joint Commission on Accreditation of Health Care Organizations / Health Services Inspection] and incredibly difficult JRX/ORI.

COMMANDO: What's the most lasting thing you've directed the wing to do ... what do you want to be remembered for most?

Colonel Scott: There are two things I think. The first is the soul-searching we've done in terms of our approach to warfighting. We've reawakened innovative tactical thinking among our operational units, created the Focused Effort exercise program and reoriented our leadership team into a Battle Staff that works day-to-day the same way that it works when we

spin-up for crisis or deploy for combat. The second is the "Reunion Weekend" event. For years thousands of veterans – a dozen or more reunion groups – have come to the Fort Walton Beach area each October for their annual get-togethers. Instead of taking advantage of this opportunity, the wing traditionally would shut down for the Columbus Day weekend. Last year we changed that. We invited all reunion groups onto the base.

We had open houses, static displays, briefings, demos, a vintage warbird fly-in, socials at the Hoochs and a "Reunion Weekend" awards ceremony where medals were hung on the chests of heroes like retired Brig. Gen. Heinie Aderholt as well as our Defense Flying Cross recipients from Kosovo. I hope "Reunion Weekend" becomes a permanent, annual tradition here at Hurlburt Field – our vets are very passionate about our business. We need to "unite the clans" here at the birthplace of Air Force Special Operations and expose today's airmen to their heritage.

COMMANDO: What will you miss most?

Colonel Scott: The satisfaction of watching confident people doing incredible things – and doing them in tough conditions. There's an attitude and aggressiveness here that inspires and motivates. It also earns respect and trust from our joint counterparts. There is no greater compliment than to have someone who's life depends on your competence look you in the eye and say "I'll go with you any time, any place."

COMMANDO: What's in your future?

Colonel Scott: I'm heading north on my Harley tomorrow. Jilly gets to drive the van. We have a [temporary duty] in Washington, D.C. from Sunday through July 15, then change of command at my new duty location on July 18. I've been pretty focused on the task at hand right here lately, so haven't thought much about the future beyond that. I'll keep getting paid on the first and 15th and the rest will work itself out.

Online 7-level training becomes a reality

RANDOLPH AIR FORCE BASE, Texas – Air Force people in several career fields will soon benefit from a new program that allows them to complete 7-level school online.

The Advanced Distributed Learning program has brought distance learning initiatives to the next level by developing a system that allows airmen assigned anywhere in the world to complete craftsman training courses via the Internet.

A few career fields are already available online and others will soon follow, said Maj. Joe Tegtmeier, Air Education and Training Command ADL branch chief.

“The command post craftsman course began operation Feb. 12 and has already had its first graduate,” he said.

He said he expects to see 11 courses online by this time next year.

The ADL program expands the capabilities of traditional distance learning, the major said.

“Distance learning is training without the formal presence of a classroom instructor, and advanced distributed learning extends the concept to include anywhere, anytime,” said Major Tegtmeier.

“We expect around 4,000 students to enroll in these courses this year.”

Most of the ADL courses should initially come from the training groups at Keesler Air Force Base, Miss., and Lackland AFB, Texas, said Gary Twogood, AETC instructional systems design chief.

“Knowledge-based craftsman courses are ideally suited for the ADL program,” said Mr. Twogood. “As courses are brought online, the equivalent residence programs will no longer exist.”

ADL offers the advantages of providing airmen with increased accessibility to courses and greater enrollment flexibility, said Major Tegtmeier. The Air Force

is also likely to see reduced travel costs.

“Most importantly, by taking the training to our airmen, we can significantly enhance our readiness and operational capabilities while reducing the amount of temporary duty time required of our people,” he added.

Shifting the philosophy of bringing airmen to training courses to taking the training to airmen in the field is one of the major principles supporting the ADL program, the major said.

To enroll, eligible airmen can contact the job site training office at the base where the course originates, and they will be registered and assigned a password and user identification, said Mr. Twogood.

Eventually, airmen will be notified and enrolled as soon as they become eligible to complete craftsman courses, he said.

While completing an ADL course will be self-paced using the Internet, students will have the ability to telephone or e-mail instructors to ask questions and receive help, said Mr. Twogood. During the initial implementation phases of ADL, base education centers will administer end-of-course exams.

Major Tegtmeier said his staff is facing several challenges, including standardization and optimization of available technology.

“We know we have a long way to go, but we’ve reached a point where we have an ‘e-training’ site and are offering initial courses for airmen assigned anywhere in the world,” he said.

The ADL staff is working with 19th Air Force to incorporate aircrew training courses into the program, Major Tegtmeier said. “Additionally, we hope to see a greater interoperability between all the services’ training programs as a result of ADL.”

Airmen can get more information about the ADL program and course offerings at the e-training Web site. (AFPN)

Fill out a
Hometown News Release

For more information, call Public Affairs at 884-7464

LIFESTYLE

Military

Wing change of command

Col. David Scott relinquishes command of the 16th Special Operations Wing to Col. Lyle Koenig today at the Air Park at 9 a.m. all are invited to attend. Attire is uniform of the day. Parking will be at a premium, so people are encouraged to walk or use base transportation. A shuttle bus runs from the parking lot across from the base theater to the Air Park beginning at 8:15 a.m.

Record update

The military personnel flight customer service element encourages all military members who haven't updated their Department of Defense Form 93, *Emergency Data Card*, or the Servicemembers' Group Life Insurance Form 8286, *Servicemembers' Group Life Insurance Election and Certificate*, to report to the customer service element no later than July 15. For more information, call Staff Sgt. Sinserria Collazo or Airman LaVosha Davis at 884-5321 or 884-2657.

G.I. bill benefits

New public law, effective May 1 allows active duty members to contribute an additional \$600 to maximize Montgomery G.I. Bill benefits.

Members must be on active duty for two years before they can use the benefits. Participants who haven't completed two years are still eligible to contribute, but may not receive the benefits until the two years have been completed. For more information, call the education center at 884-6500 or 884-6724.

Community

O Negative blood donors needed

Elizabeth Wood a retired civil service employee at Eglin Air Force Base will undergo artery by-pass surgery July 19 due to severe obstructions. Ms. Wood is anemic, and it's critical that she has a supply of blood prior to the surgery. She can only accept O Negative blood. For information on donating blood, call Vanessa Thomas at (888)905-3344.

News break

The **COMMANDO** newspaper will not publish July 6, due to the Fourth of July holiday. The paper will resume production July 13. For more information, call the public affairs office at 884-7464.

Legal office hours

The legal office is open daily from 8 a.m. to 3 p.m. for powers of attorney. Legal assistance is available for active duty members Mondays, Wednesdays, Fridays from 8 to 9 a.m. and Thursdays from 3 to 4 p.m. The legal office closes July 13 at noon for an official function.

Fireworks display

The city of Destin celebrates Independence Day Wednesday with a fireworks show. The extravaganza begins at 9 p.m. and can be viewed from the east side of Destin. Anyone wishing to view the show must use the five designated pedestrian access points on Okaloosa Island. For more information, call the Destin Community Center at 654-5184.

Airman's attic

The airman's attic is designed to help defer the cost of living expenses by providing children's clothes, baby items, household items and furniture without cost to eligible military members (E-4 and below with dependents) at Hurlburt Field, including Army, Navy and other units supported by the base. The attic is operated under the supervision of the First Sergeant Council, with assistance from the family support center. The airman's attic will open in the near future and expected hours of operation are Monday, Wednesday and Friday from 10 a.m. to 2 p.m. and Tuesday from 1 to 5 p.m. For more information, call Master Sgt. Gloria Jones at 884-4951.

PCS childcare

Childcare for permanent change of station, an Air Force Aid Program, has expanded to include all ranks. This program provides 20 hours of free childcare for each child to be used within the first 30 days of arrival or 30 days prior to departure. A copy of the member's orders must be brought to the family support center relocation staff and exchanged for a certificate of eligibility. For more information, call 884-5441.

Thrift shop closes

The Hurlburt Field Thrift Shop closes the entire month of July and opens again Aug. 4. Consignments will be accepted beginning Aug. 6.

Munch and mend

Hurlburt Field Chapel presents "Munch and Mend" July 9 from 5 to 7 p.m. Enjoy a free meal while having minor repairs done on one article of clean clothing or stripes, patches or name tags sewn on. The location is the base chapel. For more information, call Bill White at 884-7371 or Jimmie Thomas at 881-3344.

Toddler time

Wednesdays at 10 a.m. is story time for toddlers at Barnes and Nobles, Destin. For more information call, Michelle Ruschman at 837-7907.

Defense advisory committee

The secretary of defense is accepting applications for appointment of new Defense Advisory Committee on Women in the Services. Nominees must be civilian, men or women. Active duty military or Department of Defense civilian employees are not eligible. Submission deadline is July 20. For information or to receive a nomination package, call Linda Geller at 884-4093 or Laura Ogles at 884-6070.



Hurlburt Field Chapel (884-7795)

Catholic Masses

Saturday, 5:30 p.m.

Sunday, 7:30 and 10 a.m.

Confessions: Saturday, 4:30 to 5 p.m., or by request.

Youth: 5 p.m. Sunday

Protestant Services

Sunday, 8:45 a.m. (praise & worship),

11:15 a.m. (traditional),

12:30 p.m. (Gospel)

Youth and Single Groups available

Jewish Services (882-2111)

Sabbath services: Friday, 7:30 p.m., Eglin Chapel 1

Havdallah services: next-to-the-last Saturday of

each month, 7 p.m., Chapel annex

Muslim Services (882-2111)

Jumuah: Friday, 12:45 p.m.

Qur'an: Saturday, 6 p.m.

At the movies



Prices are \$3 for adults and \$1.50 for children. Movies start at 7 p.m. unless otherwise indicated.

Hurlburt Field (884-7648)

Friday and Sunday – (PG-13) "A Knight's Tale," starring Heath Ledger and Mark Addy – "If a man believes enough, a man can do anything," a poor thatcher tells his son William, "A man can change his stars." One day at a medieval jousting tournament, fate deals the unheralded William a shot and before long he has reinvented himself.

Saturday – (R) "Bridget Jones's Diary," starring Renee Zellweger and Colin Firth – 32 year old Bridget decides it's time to take control of her life and start keeping a diary. With a taste for adventure, and an opinion on every subject from her circle of friends, to men, exercise, food, sex and everything in between, she's turning the page on a whole new life.

Eglin (882-1066)

Friday – (R) "Angel Eyes," starring Jennifer Lopez and James Caviezel – While pursuing a suspect one night, Officer Sharon Pogue nearly becomes the victim of a fatal ambush until a mysterious stranger named Catch intervenes. A stroke of luck? A twist of fate? Maybe, but Sharon and Catch have met once before.

Saturday – (PG) "Kingdom Come," starring LL Cool J. and Jada Pinkett Smith – The best and the worst of the Slocumb family are on display when Woodrow "Bud" Slocumb keels over from a stroke. Family tensions reach a boiling point as the Slocumb clan comes together to remember their dearly departed.

Sunday – (R) "The Tailor of Panama," starring Pierce Brosnan and Geoffrey Rush – British spy Andy Osnard may have been banished to Panama, but he's got a secret weapon. Harry, an ex-con who has reinvented himself as a tailor to the rich and powerful. Harry inadvertently sets off a chain of events that threatens Panama and everything he values in life.

(Editor's note: Movies are subject to change. Telephone numbers are provided for patrons to confirm scheduled play dates.)

LIFESTYLE

Classes

University of Oklahoma

The base education office welcomes the University of Oklahoma to Hurlburt Field. The university now offers an accredited graduate degree program designed to meet the needs of the base's high operation tempo. It's accelerated course schedule allows students to complete their master's degree in 18 months. For more information, call O.U.'s program representative, Kelly Gaskell at 581-3000.

Senior NCO Academy

Air Force Senior NCOs are eligible for the Army, Navy and Coast Guard Senior NCO Academies. Air Force members in the rank of senior master sergeant or senior master sergeant select may volunteer to attend either the Navy Senior Enlisted Academy or the Army Sergeant Major Academy. Attendance at the Coast Guard Academy is open to E-7s only, who have been identified as a nonselect primary or alternate. To check if you have made the SNCOA primary or alternate list go to www.afpc.randolph.af.mil/aftrain/sncoa/sncoa.htm and view the nonselect primary and alternate list. Volunteers must fax or e-mail a volunteer statement to Headquarters Air Force Personnel Center. Statements must include name, rank, Social Security number and the desired senior enlisted academy. Members are scheduled on a first-come, first-serve basis.

Pilot instructor

The 96th Flying Training Squadron, Laughlin Air Force

Base, Texas, has part-time Reserve openings for instructor pilots in T-1, T-37 and T-38 aircraft. Pilot instructor training is available. Call DSN 732-4837 or commercial (830) 298-4837 or visit www.randolph.af.mil/assoc/340ftg for more information.

Be your own boss

Learn from the small business development center at the University of West Florida what it takes to be your own boss and also which organizations can help you get started. Class is July 17 from 11:30 a.m. to 1 p.m. Call Marcy Silvia at 884-5441 for more information.

Sponsorship training

This class is designed for anyone who'll be assigned as a sponsor for incoming people. The class covers sponsor duties unique to Hurlburt Field, and are held each Monday in July from 1 to 2:30 p.m. To sign-up contact family support center at 884-5441.

Mapping your career

If you need help on a career decision or deciding what college degree to choose, the mapping your career class can help. Anyone desiring assistance with career choices can attend. The class is July 16 from 1 to 4 p.m. Call 884-6281 for reservations.

Literacy program

One stop literacy is providing adult instruction in reading English as a second language. The service is free and is held July 10 at Shalimar United Methodist Church in room 105. For more information, call 243-9111.

Sports

Advanced scuba diving

An advanced scuba diving course is offered July 29 through Aug. 5 at 3 pm. The cost is \$80 for course fee, \$55 for books and administration and \$45 for a certification boat dive. Open water certification is a prerequisite for the course. Sign-up at the Hurlburt Dive Club at 884-7930 or outdoor recreation at 884-6939.

Football officials needed

Registration forms to officiate high school football for the fall season must be received at Florida High School Activities Association by July 13. Miracle Strip Officials Association first training meeting for the fall will be held at 6 p.m. July 30. Contact Mike Parks at 682-8467.

Youth soccer

A youth soccer camp for children ages 8 to 13 is offered July 23 at Eglin Air Force Base. The cost is \$40 per child and space is limited to the first 30 paid participants. For more information, call 884-6355.

Marathon

The Fifth Annual U.S. Air Force Marathon is Sept. 22 at Wright Patterson Air Force Base, Ohio. More than 200 awards will be given in 50 categories. Every finisher receives a collector's medal. Early registration runs through Sunday. For more information, visit the Web site at afmarathon.wpafb.af.mil or call 1-800-467-1823.

FEATURE

ORI reflections

by **Capt. Carol Kanode**
Public Affairs

"Excellent" is the final overall Operational Readiness Inspection grade Air Force Special Operations Command delivered to the 16th Special Operations Wing in a crowded Commando Hangar Thursday afternoon.

ORI's are used to evaluate the ability of units with wartime or contingency missions to conduct assigned operational missions. Units are evaluated on how well they respond, employ forces, provide mission support and survive and operate in a hostile environment. The possible grades received are: outstanding, excellent, satisfactory, marginal or unsatisfactory.

Wing people geared up for the ORI beginning last year with a series of Focused Effort exercises. That training helped prepare the wing for a visit from members of Volk Field, an Air National Guard base in Camp Douglas, Wis., who came here in February to develop and conduct a wartime exercise using realistic war scenarios and duplicating a real-world threat environment.

Lessons learned from the Volk Field team were incorporated into more Focused Effort exercises until the ability to survive and operate, or ATSO phase of the inspection took place at the permanent exercise facility here in April.

Participants donned gas masks during "chemical attacks" and dealt with issues as varied as a conscientious objector to a hijacking attempt and terrorist attacks during the three-day period.

Following the ATSO phase, nearly every flying squadron deployed aircraft and troops to a western location in the United States to take place in a joint readiness exercise for several weeks in June. AFSOC inspectors went along to evaluate.

The following grades were received for each phase of the ORI: *initial response phase* received an "outstanding;" *employment* received an "excellent;" *mission support* received an "excellent" and the *ATSO* phase received an "excellent."



Photo by Staff Sgt. Diane Thomas



Photo by Tech. Sgt. Ray Nelson



Photo by Tech. Sgt. Ray Nelson

(left): Airmen carry a "casualty" during the ability to survive and operate portion of the Operational Readiness Inspection. (top): Hurlburt Field airmen crowd into a C-5 Galaxy for deployment to a western location of the United States (right): The 16th Security Forces Squadron used working dogs to respond to various threats during the ORI. (above): A gunner on an AC-130 Gunship loads the 40 mm Bofors cannon.



Photo by Staff Sgt. Diane Thomas

SPORTS

Fore!

Jack Speake and Bruce Holland claimed victory in a Gator Lakes Golf Tournament held here Saturday and Sunday with a top score of 180. Fifty-two people participated in the tournament, and winners were awarded gift certificates, redeemable at the golf course pro shop. The close-score tournament was broken into two flights, separated by handicap level. Player handicap is based on the score of previous games. Gross score is the score accumulated, while the net score includes player handicaps. Future tournaments are planning to be held on a bi-monthly basis. For more information, call Gary Butcher, Gator Lakes assistant manager, at 881-2251.



(Above) Lu Fowler putts during the golf tournament Sunday.
(Right) Taylor Welch whacks the ball to the green.



Photos by Airman Sam Taylor
(Background) Lu Fowler and Taylor Welch watch as John Krenkel tees off at the first hole of the Gator Lakes Golf Tournament Sunday.

Tournament results; June 23-24

First Flight			
Gross		Score	Prize amount
1st	Jack Speake-Bruce Holland	180	\$35
2nd	Rick Folio-John Krenkel	181	\$30
3rd	Lewis Rivera-Brian Keefer	186	\$25
Net			
1st	Floyd Rice-Bob Inman	166	\$35
2nd	Jim Dean-Ted Kopel	173	\$30
3rd	Tom Grubb-Don Stollery	178	\$12.50
3rd	Keith Ogles-Tim Jackson	178	\$12.50
Second flight			
Gross		Score	Prize amount
1st	Bill Pearce-Barry Wilkins	191	\$37.50
2nd	Don Tinker-Jimmie Thomas	197	\$30
3rd	Bob Jones-Ron Hardy	206	\$22.50
4th	Marty Winters-Cory Whitehead	207	\$15
Net			
1st	Jim Albers-Barbara Kopec	169	\$37.50
2nd	Don Roberts-Billy Ratliff	173	\$30
3rd	Orrin Seeever-Jack Swanson	175	\$18.75
3rd	Mike Tuominen-Craig Groth	175	\$18.75